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To Whom It May Concern:

ARC Mechanical Contractors, Inc. has employed Kevin Clark Electrical Services, LLC. as a subcontractor on various different projects over the past several years. Their service has always been extremely reliable and they have performed their work with excellence. They also have responded very quickly to any issues which typically arise during the construction process. Kevin Clark Electrical Services, LLC. operates in a very professional, courteous manner and it is a pleasure to do business with them.

I highly recommend them as both a prime contractor, when the electrical aspect of a project is the majority of the scope, as well as a subcontractor on much larger projects.

Respectfully,

A handwritten signature in black ink, appearing to read 'M. Cabirac', with a long horizontal stroke extending to the right.

Maurice G. Cabirac
ARC Mechanical Contractors, Inc.
Project Manager

MGC/tcb